Capital Program Realignment: Staff Recommendation for Paused Actions

September Executive Committee 9/10/20



Why we are here

Staff recommendations regarding paused actions

- Address any questions raised from project information distributed on behalf of Chair Keel
- Staff recommendations regarding which paused actions to advance this fall
- Committee discussion
- No actions today



Path forward





Context for staff recommendations

Consideration of paused actions **not** final realignment decisions

 Changes necessary because of COVID-19 will be determined by Board's July 2021 realignment decisions.

However, the Board does need to decide this fall which project actions to advance

- Continue progress on expansion program
- Better inform realignment decisions next year



Basis for staff recommendations

Staff recommendations are practical in nature

Analysis focused on:

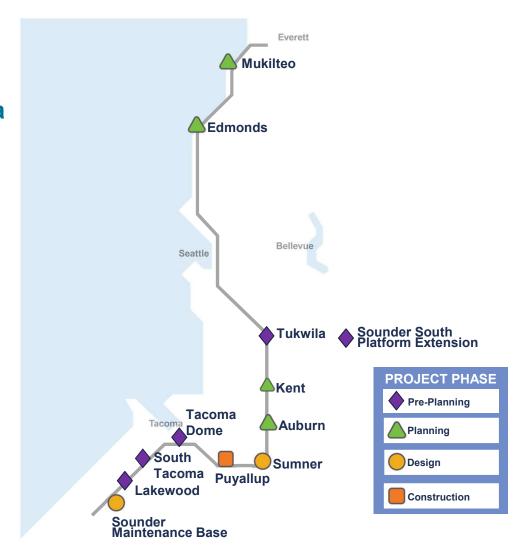
- Which near-term actions we believe can help inform the Board in making realignment choices next year;
- Which projects could benefit from waiting for more updated information to yield better informed decisions next year;
- Avoiding any presupposing of the decisions the Board might make next year; and
- Ensuring that none of the recommended Board actions this fall would lock the Board into any subsequent decision next year



Sounder Projects Staff Recommendation

Sounder Projects

- Sounder South Platform
 Extensions (Tukwila to Tacoma Dome)
- South Tacoma and Lakewood Station Parking and Access Improvements
- Edmonds & Mukilteo Station Parking and Access Improvements
- Kent and Auburn Station Parking and Access Improvements
- Sumner Station Parking and Access Improvements
- Sounder Maintenance Base
- Puyallup Parking and Access Improvements



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Actions recommended for advancement this fall

| Project | Paused Action(s) | Value | Reasoning |
|---|--|----------------|---|
| Kent and Auburn Station Parking and Access Improvements | Execute DBPM consultant contract with focus on cost savings alternatives | \$4 million | Develop lower cost scope and contract packaging options to determine if the projects can be delivered within the Transportation Improvement |
| Sumner Station Parking and Access Improvement | Execute DBPM consultant contract with focus on cost savings alternatives | \$6 million | Plan (TIP) estimates |



Defer until 2021

| Project | Paused Action(s) | Value | Reasoning |
|---|---|----------------|--|
| Edmonds & Mukilteo Station Parking and Access Improvements | Authorize Phase 2: Environmental review/conceptual engineering consultant contract | \$2 million | Allow more time to analyze the effect of telework on commuter based service Improvements likely to have shorter lead time than other projects |
| South Tacoma and Lakewood Station Parking and Access Improvements | South Tacoma: Budget amendment to start project development South Tacoma and Lakewood: Authorize Phase 1: Alternatives Development consultant contract | \$4 million | Allow more time to analyze the effect of telework on commuter based service Improvements likely to have shorter lead time than other projects |

Defer until 2021

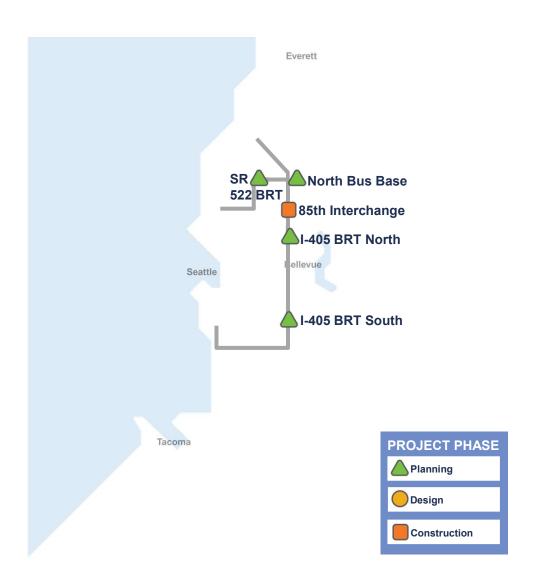
| Project | Paused Action(s) | Value | | Reasoning |
|-----------------------------------|--|------------------|---|---|
| Sounder Platform Extensions | Budget amendment to start project development Authorize Phase 1: Alternatives Development consultant contract | \$3 million | • | Allow more time to analyze the effect of telework on commuter based service |
| Sounder | Execute DBPM consultant contract | \$2 million | • | Limited scope of work for DBPM without advancing baseline decision |
| Maintenance Base | Baseline for construction | \$210 million | • | Long term savings opportunity depends on size of ST fleet and future decisions regarding train and platform lengths |



Bus Rapid Transit Staff Recommendation

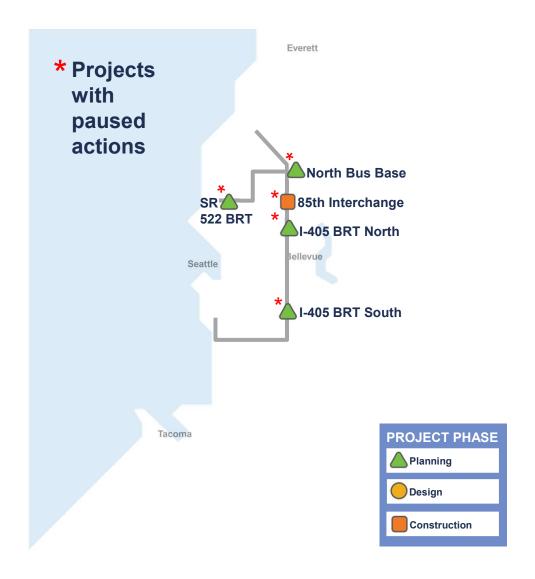
Bus Rapid Transit: Stride

- ▲ I-405 BRT North
- ▲ I-405 BRT South
- △ SR 522 BRT
- **▲ North Bus Base**
- NE 85th St. Interchange Agreement



Bus Rapid Transit: Stride

- **△ I-405 BRT North**
- I-405 BRT South
- **SR 522 BRT**
- North Bus Base
- NE 85th St. Interchange Agreement



Actions recommended for advancement this fall

| Project | Paused Action(s) | Value | Reasoning |
|---|--|-----------------|--|
| I-405 BRT North & I- 405 BRT South | Authorize Phase 3: Preliminary Engineering (PE) consultant contract Authorize General Engineering consultant (GEC) | \$13 million | I-405 BRT PE: preserve the option of opening BRT segments as the WSDOT toll lanes are completed and obtain better cost estimates GEC: review scope, phasing, contract packaging options, and partner capacity |
| SR 522 | Authorize General Engineering consultant (GEC) | \$1 million | GEC: review scope, phasing, contract packaging options, and partner capacity |



Defer until 2021

| Project | Paused Action(s) | Value | Reasoning |
|---|--|-------------------|---|
| Bus Base North | Execute DBPM consultant contract | \$12 million | Potential program phasing options for I-405 Stride and SR 522 Stride that have not yet been examined impacts the scope and timing needed for Bus Base North |
| NE 85th Interchange St. Agreement | Authorize agreement with WSDOT to rebuild interchange | ~\$275 million | Nearly one-third the cost of the I- 405 BRT program Agreement could be completed in 2021 and still support pre-COVID plan of I-405 North service in 2025 |



Link Light Rail Staff Recommendation

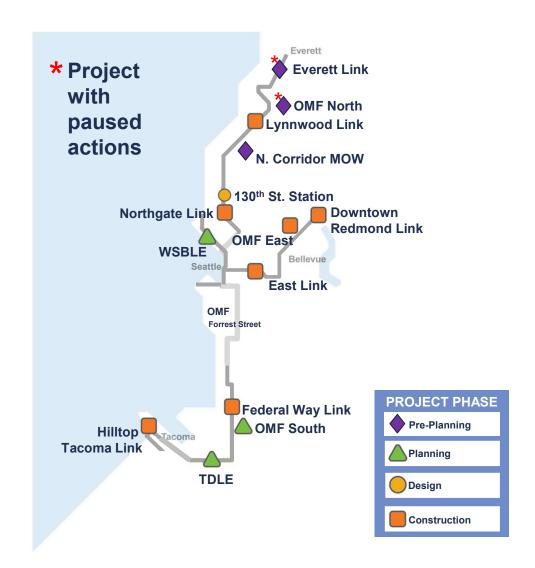
Link Projects

- **♦ Everett Link and OMF North**
- North Corridor Maintenance of Way (MOW)
- Tacoma Dome Link (TDLE) and OMF South
- West Seattle/Ballard (WSBLE)
- 130th St. Station
- Federal Way Link
- Northgate Link
- East Link
- Downtown Redmond Link
- Lynnwood Link
- OMF East
- Hilltop Tacoma Link



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Action recommended for advancement this fall

| Project | Paused Action(s) | Value | Reasoning |
|----------------|-----------------------|---------|---|
| | Authorize | | OMF North: Long planning lead tim |
| Everett Link | consultant contract | | for a facility that supports multiple |
| and OMF North | to start Alternatives | \$16 | alignments |
| and Owir North | Development and | million | Everett Link: Develop phasing |
| | project | | options and better cost estimates for |
| | development | | the longest ST3 light rail extension |



Additional Projects and Third Party Agreements Staff Recommendation

Additional Projects/ Third Party Agreements

- North Sammamish Park and Ride
- Bus on Shoulder
- Everett Station Parking Contribution
- Madison BRT Funding Agreement
- Rapid Ride C/D Funding Agreement



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Actions recommended for advancement this fall

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|---------------------------------|--|-------------------|--|
| Everett Parking Agreement | Authorize agreement with City of Everett for contribution to project | \$0.7 million | Leverages City funding to cost effectively provide 90 parking stalls |
| Madison BRT Agreement | Authorize agreement with City of Seattle for contribution to project | \$35.8 million | Sound Transit funding needed, amongst other factors, for the City to pursue federal Small Starts funding grant |



Defer until 2021

| Project | Paused Action(s) | Value | Reasoning |
|-----------------------------|--|------------------|---|
| North | Authorize Phase 2: | | Further work at risk until |
| Sammamish | Environmental Review and | \$2 million | site preference clarified |
| Park and Ride | Conceptual Engineering | | · |
| Bus on Shoulder | Authorize Phase 2: Environmental Review and Conceptual Engineering | \$1 million | Initial project development identified modest travel time savings |
| Rapid Ride C/D Agreement | Authorize agreement with City of Seattle and King County | ~\$25 million | Project definition still in preliminary stage |



Summary

Actions recommended for advancement this fall

| Project | Paused Action(s) | Value |
|----------------------------------|--|---------------|
| Kent and Auburn Station | | |
| Parking and Access | Execute DBPM consultant contract | \$4 million |
| Sumner Station Parking | | |
| and Access | Execute DBPM consultant contract | \$6 million |
| | | |
| I-405 BRT North & I-405 | Authorize Preliminary Engineering (PE) and General | |
| BRT South | Engineering Consultant (GEC) contracts | \$13 million |
| | | |
| SR 522 BRT | Authorize General Engineering Consultant (GEC) contract | \$1 million |
| Everett Link and OMF | | |
| North | Authorize consultant contract to start project planning | \$16 million |
| | Authorize agreement with City of Everett for contribution to | |
| Everett Parking Agreement | project | \$0.7 million |
| | Authorize agreement with City of Seattle for contribution to | \$35.8 |
| Madison BRT Agreement | project | million |

Total: \$76.5 million



Cost of authorizing seven project actions recommended by staff

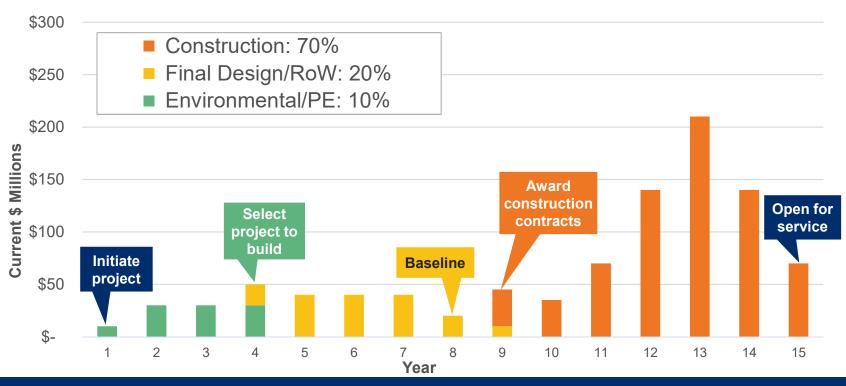
Total approximately \$76.5 million which is 1% of the total costs of those projects





Project readiness for delayed projects

Protective ROW acquisition, permits, etc





Board realignment process & schedule

| | Near-term Decisions | Full Program Realignment |
|-----------|---|---|
| September | Direct which paused actions to consider | |
| October | Consider & possibly approve paused actions | Review and update Financial Plan |
| November | Consider & possibly approve paused actions | |
| December | Consider adoption of 2021 Budget & TIP | Establish 2021 schedule for completion of realignment process |
| Q1 2021 | Consider further short-term actions, including any results from advancing | Determine realignment scenarios; gather public feedback |
| Q2 2021 | paused actions. | Develop draft realigned program |
| July 2021 | | Adopt final realigned program and consider any budget revisions |



Thank you.



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